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24 June 2009

To: All Members of the Overview & Scrutiny Committee

Dear Member,

**Overview and Scrutiny Committee – Monday 29<sup>th</sup> June 2009**

In respect of the forthcoming Overview and Scrutiny Committee on Monday 29<sup>th</sup> June 2009 please find attached Agenda Item 9 – Primary Care Strategy Neighbourhood Development Plan report (Pages 1-8) which was marked “TO FOLLOW” on the agenda and Agenda Item 12 – Overview and Scrutiny Work Programme (Pages 9-26) which was marked “To be tabled” on the agenda.

Yours sincerely

Natalie Cole  
Principal Committee Coordinator

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**ITEM No 9: Neighbourhood Development Plan****TITLE: World Class Primary Care - Update****MEETING: Overview & Scrutiny Committee  
29 June 2009****SUMMARY:**

This paper provides an update on the implementation of key projects within the "World-class Primary Care" programme. These key projects are:

- Programme & Project Management
- Transport & Access Study
- Neighbourhood Development Planning
- Neighbourhood Health Centres:
  - Hornsey Central
  - The Laurels (including update on GP-led Health Centre procurement)
  - Lordship Lane

**ACTION:**

The Committee is asked to note the report and its contents.

**LEAD OFFICER:** James Slater

**NHS Haringey**

**Meeting:** Overview & Scrutiny Committee

**Date:** 29 June 2009

**Title:** "World-class Primary Care" - Update

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**1. Introduction**

1.1 This paper provides an update for the Committee on the implementation of the key projects within the "World-class Primary Care" programme.

1.2 The key projects reported upon are:

- Programme & Project Management
- Transport & Access Study
- Neighbourhood Development Planning
- Neighbourhood Health Centres:
  - Hornsey Central
  - The Laurels
  - Lordship Lane

**2. Programme & Project Management**

2.1 The Clinical Executive Committee continues to act as Programme Board. A core group of TPCT managers, comprising the project leads, meets monthly and a management team meets weekly to review progress of the Neighbourhood Development Plans.

2.2 The Committee may be aware that the Programme underwent an independent Gateway Review in February 2009, during which a number of key people were interviewed including Overview & Scrutiny Committee members, clinical leads, primary care leads and programme management staff.

2.3 The positive aspects identified included:

- strong clinical & managerial leadership;
- commitment by key staff & stakeholders; and a
- systematic approach to engagement.

2.4 The areas for development include:

- stronger programme/project management - including a dedicated Programme Management Office (PMO);
- enhanced risk management at project level.

2.5 An action plan has been developed and has focused on addressing the issues within existing resources and therefore has not sought to establish a PMO.

2.6 The work to reshape the PCT Director-level roles & portfolios in 2009/10 is based upon the PCT-wide adoption of a Programme Management approach, with a corporate PMO function which would monitor this Programme & its projects (along with the other PCT programmes). As such, this would address that remaining issue within the Gateway review.

### 3. Transport & Access Study

3.1 Mott McDonald has produced its final report which has been shared with stakeholders and is now available on our website. The report is lengthy & detailed. Its findings are summarised as follows:

- 95% of households within the borough are within 400 metres of a public transport service.
- 82% of households are within 250 metres of a public transport service.
- Almost half of Haringey households do not have access to a car.
- Households to the west of the borough are more likely to have access to a car than households in the east, however public transport in the west is less accessible than in the east.
- 99.9% of households in Haringey are within a 20 minute walk to an existing GP surgery; the average time for a resident to walk to their nearest GP surgery is just under 6 minutes.
- 78% of households are within a 30 minutes bus journey to either the North Middlesex University Hospital Trust or The Whittington Hospital Trust.
- The number of households that can access the nearest Neighbourhood Health Centre within 20 minutes by using public transport are shown below:

Travel Times	Number of Households Public Transport	% of Households Public Transport
0 – 20 minutes	72,054	78%
Over 20 minutes	19,720	21.5%
Total	91,774	100%

- 3.2 The data has been shared with partners & stakeholders and incorporated in the work of the Neighbourhood Development Plans. The data will also be used as a baseline for our work to improve access.
- 3.3 Over the next few months, the PCT will develop its Estates Strategy, drawing upon the key findings of the Neighbourhood Development Plans & this Transport & Access Study. This Strategy will also sit within the Local Authority's Core Framework for spatial planning.

#### **4. Neighbourhood Development Planning**

- 4.1 The final drafts of the four Neighbourhood Development Plans (NDPs) were due to be presented to the May Clinical Executive meeting. However, this had to be postponed because of the urgency of work on swine influenza by key managers & clinical leaders.
- 4.2 The NDPs include local analyses of public health, community survey, Dr Foster and transport data and other information to inform the way ahead for each GP collaborative. They are intended to show a clinically-led view of the 3-5 years ahead for each of the four "neighbourhoods" that the GP Collaboratives serve.
- 4.3 The NDPs are now due to go before the July meetings of Clinical Executive & Board for sign-off and will be placed on our website. In the interim, a core team has met to identify how to use the NDPs as a basis for:
- local engagement documents; and  
commissioning implementation plans.
- 4.4 The "user-friendly" local engagement documents will highlight how the local priorities fit with the six key benefits identified in the primary care strategy in 2008:
- Improved access to primary care
  - Improved quality in primary care
  - Tackling health inequalities and improving health
  - Improved premises
  - Greater range of more integrated services available
  - Community resource and involvement
- 4.5 During the Summer, the NDP project teams (including the new Directors of Commissioning) will develop detailed Commissioning Implementation Plans. We envisage that these implementation plans (informed by engagement results) will be completed by end of September.

- 4.6 During this period, we will also take the opportunity to work with partners, particularly Haringey Council, in order to ensure “fit” of the work described above with other strategic plans, both in terms of services (e.g. BEH Clinical Strategy; Transforming Social Care, Children’s Trust) and infrastructure (Local Strategic Framework/Draft Core Plan for Spatial Planning).

## **5. Neighbourhood Health Centres - Hornsey Central**

- 5.1 As reported at the March Board meeting, the PCT has taken possession of the building at Hornsey Central. Work continues in commissioning & testing the building.
- 5.2 Guided tours took place in April for stakeholders, the general public, and patients of the two involved practices. Media coverage has been broadly favourable.
- 5.3 The formal GP consultation with affected patients is underway after some slippage, following a period of extended engagement/pre-consultation work by the practices.
- 5.4 It is still planned that existing services will relocate from their bases in a phased approach. The GPs will move in late-July 2009.
- 5.5 The local pharmacists (seven businesses) are progressing their proposal to operate a profit-sharing consortium from the Hornsey base and this is currently scheduled for August 2009.
- 5.6 The Local Authority Dementia Day Care Centre plans to open for services in August 2009.
- 5.7 Adult & Children’s Provider-side services are finalising their moving and public consultation timetables within the same three-month period.
- 5.8 Building upon the engagement work by Healthlink, we have a potential “development board” of interested local people and also a part-time community development officer working with local schools, play groups and voluntary groups to understand how they would like to use the centre as a real community hub.
- 5.9 The Hornsey IM&T project is running within its revised schedule - we have previously reported on delays. An IT Team is currently onsite while installing & commissioning the systems. Given the innovative &

large nature of this project, there is clearly an element of risk which we are currently monitoring closely.

- 5.10 Once complete the Hornsey site will be equipped with an IT infrastructure which will contribute towards the Trusts goal of world class primary care. Benefits will be an infrastructure which can easily accommodate multiple service providers, provide advanced telephony and also patient services such as electronic booking and check-in, advanced electronic signposting and information displays. These capabilities will permit single reception areas for GP and other services.

## **6. Neighbourhood Health Centres - The Laurels**

- 6.1 The Committee is aware of the work to procure (by way of external tender) a provider for a GP-led Health Centre, to be based at The Laurels Healthy Living Centre.
- 6.2 The Procurement Panel met in February 2009 and identified Laurels Healthcare Services Limited (LHS) as the preferred provider for this service. LHS is a consortium of two Haringey GP practices (Laurels Medical Practice & JS Medical practice) and CAMIDOC the local GP out-of-hours provider.
- 6.3 Negotiation by PCT officers continues with Laurels Healthcare Services to conclude the contractual & other agreements necessary before full agreement can be declared. These negotiations are taking longer than planned. However, we envisage that (once negotiations have been concluded) we will bring a full paper to the July Board, setting out the detailed process & situation.
- 6.4 De-brief meetings have been held with all unsuccessful bidders to give feedback on the bids they submitted.

## **7. Neighbourhood Health Centres - Lordship Lane**

- 7.1 Phlebotomy services are now provided at Lordship Lane and plans are in train to develop further diagnostic services.
- 7.2 The enhanced sexual health service is expected to commence imminently using the existing accommodation whilst alterations to the Centre are carried out later in-year to give greater support to this development.



- 7.3 In line with the NE Collaborative draft Neighbourhood Development Plan, plans are being developed to increase GP opening hours, with a view to implement from April 2010.

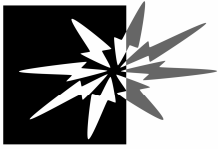
**8. Conclusion & Recommendations**

- 8.1 The Committee is asked to note this report and its contents.

**James Slater**  
**Director of Primary Care**

**June 2009**

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**Haringey** Council

## OVERVIEW AND SCRUTINY COMMITTEE on 29 June 2009

Report Title. **OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2009/10**

Report of: **Councillor Bull – Chair of Overview and Scrutiny Committee.**

Contact Officer : Trevor Cripps – Overview and Scrutiny Manager

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Wards(s) affected: **All**

Report for: N/A

### 1. Purpose of the report

- 1.1 To identify a work programme for 2009/10 for the Overview and Scrutiny Committee which compliments the comprehensive area assessment process and provides valuable evidence to the inspectors of the efficacy of local services and the plans for improving them. To do this scrutiny topics must also contribute to the achievement of the outcomes and priorities set out in the Haringey's Council Plan and Sustainable Community Strategy.
- 1.2 To determine the issues that the Committee would like reported to it during the municipal Year.
- 1.3 To initially agree the topics from the list at Appendix xx, for which the Committee will establish in-depth "task and finish" Scrutiny Review Panels, plus the scrutiny of the Council's budget proposals.

### 2. Introduction by Cabinet Member (if necessary)

2.1. N/A

**3. State link(s) with Council Plan Priorities and actions and /or other Strategies:**

3.1 The purpose of the Scrutiny Programme is to help the Council and its partners to achieve Council Plan priorities, especially of delivering excellent customer focussed, cost effective services to local people.

**4. Recommendations**

It is recommended that:

**RECOMMENDATION 1**

The Overview and Scrutiny Committee agree to establish a lead scrutiny role for the Haringey Strategic Partnership Theme Boards as detailed at Appendix A, and that the nominations as detailed at Appendix C be adopted for this year.

**RECOMMENDATION 2**

The Overview and scrutiny Committee receive the reports detailed in Appendix B.

**RECOMMENDATION 3**

The Overview and Scrutiny Committee agree that they wish to commission task and finish Scrutiny Review Panels for the topics highlighted in Appendix C.

**RECOMMENDATION 4**

The Overview and Scrutiny Committee agree that each Scrutiny Review Panel will address the issues identified in paragraph 16:15 in this report.

**5. Reason for recommendation(s)**

5.1. N/A

**6. Other options considered**

6.1. N/A

**7. Summary**

This report sets out the reports which could be submitted to the Overview and Scrutiny Committee over the next municipal year and a number of topics which could be subjected to more detailed review by Scrutiny Review Panels.

## 8. Chief Financial Officer Comments

8.1 This report does not give rise to any immediate financial implications. However, it should be noted that reports for future scrutiny reviews must contain proper and detailed financial implications as appropriate in respect of the proposals being considered so that Members are quite clear about the budget and cost implications as part of the decision making process.

## 9. Head of Legal Services Comments

9.1 The Overview and Scrutiny Committee has powers to scrutinise decisions taken in the discharge of the Council's "executive" and "non-executive" functions and to make reports and recommendations to Cabinet and full Council. This includes making reports and recommendations on matters relating to health services and other matters affecting the Borough or its inhabitants. The annual work programme for Overview and Scrutiny Committee's is a matter for local choice.

## 10. Head of Procurement Comments

10.1. N/A

## 11. Equalities & Community Cohesion Comments

11.1 Scrutiny has a strong community engagement role as the review process embodies many of the engagement activities above. Scrutiny as a matter of routine **informs**, e.g. all meetings and documents are open to local people; **consults**, e.g. scrutiny develops a dialog with local people to inform its recommendations, it also identifies and engages with hard to reach groups as part of reviews; **research** e.g. scrutiny gains knowledge and helps to identify the services needed by local people, **collaborates**, e.g. scrutiny, by involving local people and developing consensus helps to identify a shared way forward.

11.2 Scrutiny will contribute to the process of community engagement by:

- Encouraging local councillors to use the new power where members can ask for local government issues in their area to be put on O&S Committee agenda.
- Having special Committee meetings which are solely concerned with local and community issues, to which local people and councillors are invited.

- Where appropriate linking scrutiny to area based working and area based scrutiny.
- Hold more meetings in appropriate community settings.

11.3 The greater engagement of the community in scrutiny activities and general local meetings would also help to develop Councillors' role as "community champions". It is essential if this is to happen that all non executive members fully engage in the scrutiny process.

11.4 Furthermore all scrutiny reviews will give specific consideration to equalities and community cohesion issues.

## **12. Consultation**

12.1. N/A

## **13. Service Financial Comments**

13.1. None directly as a result of this report.

## **14. Use of appendices /Tables and photographs**

14.1

Appendix A - Reports the Committee has indicated its wish to receive.

Appendix B - Scrutiny Lead roles and responsibilities in relation to HSP Theme Boards.

Appendix C - Matrix of HSP Theme Board/Lead Councillor/Topic for Scrutiny/Sustainable Community Strategy Outcome/contribution to CAA.

## **15. Local Government (Access to Information) Act 1985**

Council Plan 2007/2010.

Sustainable Community Strategy.

Comprehensive Area Assessment Framework

Comprehensive Area Assessment – Self Evaluation.

LGPIH Act 2007

Police and Justice Act 2006 (as amended).

"Councillor Call for Action" - Guidance

Local Area Agreement.

## **16. Report**

16.1 Statute provides that the Overview and Scrutiny Committee has the power to:

- review or scrutinise Executive and Council decisions in connection with any council service,
- make reports or recommendations with respect to any executive of council functions, and
- report or make recommendations on matters which affect the authority's area or its inhabitants and in particular to scrutinise health issues and crime and disorder issues.
- Following a "Call-In" review decisions made but not yet implemented.

16.2 The Local Government and Public Involvement in Health Act 2007 and the Police and Justice Act 2006 (as amended) extended the scrutiny powers in a number of ways and involves further responsibilities to scrutinise partner agencies through scrutiny of Local Area Agreements. The LGPIH Act 2007 also enables all Councillors to refer matters relating to any function of the authority and affecting the Councillor's ward or constituents to Overview and Scrutiny through the 'Councillor Call for Action'. The Act therefore further legitimises the community leaders' mandate to ensure services meet the needs of local residents and continue to improve.

16.3 Committee Members were keen to improve public engagement and raise the awareness of the scrutiny process. In addition, they wanted to see further engagement and involvement of all Non Cabinet Members to ensure that scrutiny is truly a Member led process. Utilising the skills of co-opted partners and expert advisors better was also highlighted, particularly during in-depth investigations. These issues have been addressed in the development of this year's programme. Members also wanted to establish new Scrutiny Lead responsibilities which would provide further challenge to undertake more strategic and cross cutting work and would align scrutiny responsibilities with the work of a Haringey Strategic Partnership Theme Board. Committee Members have therefore been nominated to carry out a lead role in respect of each of the six HSP theme boards. Appendix A details what is expected of the lead role and Appendix C the theme board and scrutiny Lead Councillor.

## **RECOMMENDATION 1**

**It is recommended that the Overview and Scrutiny Committee agree to establish a lead scrutiny role for the Haringey Strategic Partnership Theme Boards as detailed at Appendix A, and that the nominations as detailed at Appendix C be adopted for this year.**

16.4 In previous years the OSC has agreed and largely delivered on an annual work programme. This has helped:

- Improve the link between scrutiny's work and the Council's improvement agenda
- Ensure scrutiny contributed to achieving outcomes that benefit the community
- Improve the co-ordination, management and continuity of work both at OSC and its reviews and investigations.

16.5 The Committee's powers to scrutinise are very wide and it is for scrutiny members to decide what items they want in their work programme and how they intend to carry out scrutiny exercises through the year.

### **Proposals for the Overview and Scrutiny Work Programme 2009/10**

16.6 The purpose of the programme is to carry out a general scrutiny of the outcomes and activities of the council and its partners and to identify areas which could be subjected to more detailed scrutiny. To enable the Committee to do this it should continue to receive reports on the following:

- i. Performance reports although they should be more focussed on Local Area Agreement targets and Haringey Strategic Partnership priorities.
- ii. One off reports on matters of national or local interest or concern.
- iii. Issues arising out of the comprehensive area assessment process which would be of interest to scrutiny members. This could include items identified in the Council's self assessment report or matters about which the Assessor has expressed concern.
- iv. Issues on which the Haringey Strategic Partnership, the Cabinet or officers would like the Committee's views or support.
- v. Reports on strategies and policies. In the past these have tended to be reported to Committee at the commencement of the strategy. This is too late for the Committee to influence the strategy and too early to monitor it. It is suggested that this area of scrutiny could be improved if the Partnership, the Cabinet and directors were asked each year to supply a forward plan of policies and strategies which are under development.
- vi. Progress reports on implementing previous scrutiny recommendations which had been accepted by the Cabinet or appropriate Executive body. Once again these reports could be used to demonstrate the Council's willingness to improve and so should be given a higher profile than at present.

### **RECOMMENDATION 2**

**It is recommended that the Overview and Scrutiny Committee receive the reports detailed in Appendix B.**

16.7 A typical scrutiny agenda would therefore consist of:

- A Cabinet Member Question Session



(Two Cabinet Members attending or the Leader of the Council).

- Performance reports.
- Issues for information.
- A report following up a past review or a final in-depth report from a commissioned task and finish scrutiny review panel.

## **TOPICS FOR DETAILED SCRUTINY**

16.8 In addition to the more regular work, the Committee is able to commission a number of “task and finish” Scrutiny Review Panels, to look at chosen topics in-depth.

16.9 Scrutiny Review Panels require a high level of commitment from the Members who serve on them. It is proposed that the size of scrutiny panels be flexible and that they ideally consist of between 4 and 7 Members drawn from each of the political parties. Each scrutiny panel will be Chaired by a member of the Overview and Scrutiny Committee and the rights and position of statutory co-optees will not be affected.

16.10 Each year officer’s have prepared a list of topics for more detailed scrutiny which have been identified from the following sources:

- Suggestion made by councillors, officers and members of the public
- Subjects identified by the Committee in previous years
- Issues of concern which have been identified during the year
- New legislation, white and green paper, statements of Government policy etc
- Items identified from performance reports or one-off reports to the Committee.

16.11 Whilst this process has worked reasonably well it did not always fit with the priorities of the Sustainable Community Strategy and there were issues arising from the comprehensive area assessment process, as a further consideration.

16.12 Therefore this year items for detailed scrutiny were identified using the Council’s Comprehensive Area Assessment self–evaluation exercise. Using this method ensures that all suggestions tie into the new comprehensive area assessment process and can be clearly identified with Sustainable Community Strategy themes and priorities and be identified to a HSP theme board. It was not possible to prepare a list of potential topics until the self assessment had been completed and agreed. As a result there is limited time to consult and involve Haringey Strategic Partnership in the development of the work programme.

16.13 The Committee will pick topics for in-depth review so each Overview and Scrutiny Committee member will initially chair at least one scrutiny review panel, plus they sit as a member on another panel as well as undertake budget scrutiny, which they will do as a Committee.

16.14 This seems a good interim arrangement and a short list of possible items for more detailed review is attached at Appendix C.

### **RECOMMENDATION 3**

**That the Overview and Scrutiny Committee agree that they wish to commission task and finish Scrutiny Review Panels for the topics highlighted in Appendix C.**

16:15 To be effective and provide positive evidence to the assessment process, it is essential that in each scrutiny review the following issues are addressed:

- How has the community been involved/ consulted on the service provision?
- What is provided?
- Why and for what purpose?
- Does it fulfil its purpose if not why not?
- Is it cost- effective, i.e. does what is provided offer value for money?
- Are there any gaps or duplications in service provision?
- Are there any other improvements that could be made?
- What are the prospects for future improvement?

16.16 The essential aim of each scrutiny exercise will be to demonstrate that the area being scrutinised is evolving and is responsive to changing circumstances (i.e. it is improving).

### **RECOMMENDATION 4**

**That the Overview and Scrutiny Committee agree that each Scrutiny Review Panel will address the issues identified in paragraph 16:15 in this report.**

## Appendix A

### **Performance Management Reports**

**The Committee has indicated its wish to receive the following reports:**

- The Council Performance Monitoring Reports - 3 monthly
- The Council Budget Monitoring Report – 3 monthly
- The Children’s Service’s annual performance self-assessment
- Joint Area Review Action Plan update
- Inspectors Comprehensive Area Assessment report
- Exam results – Annual Report
- Annual Health Check – NHS Performance Ratings
- Decent Homes progress report - 6 monthly
- Homes for Haringey Performance report – 6 monthly
- Annual report on performance of Registered Social Landlords
- Annual report on the Crime and Disorder Partnership
- Children’s Safeguarding reports

### **Updates on Previous Scrutiny Reviews**

- Waste collection Recycling and disposal
- High intensity users
- Access to services for older people
- Post Office Closures
- School Exclusions
- Children’s Centres
- Resourcing Safer and Stronger Communities
- Youth Service
- Extended Schools

### **Urgent Reports**

Occasionally events occur which necessitate an urgent report to Overview and Scrutiny Committee. Whilst clearly such reports can not be planned the need to allocate sufficient time for consideration of unforeseen events needs to be allowed for in the committees work programme.

## Appendix B

### **Overview and Scrutiny Lead roles and responsibilities - HSP Theme Boards**

#### **The purpose of Scrutiny**

To help the Partnership to achieve its objectives by identifying areas where there is not fast enough progress towards achieving excellence and to carry out scrutiny which identifies what needs to be done to improve the situation.

To be successful scrutiny should not be duplicating work carried out by the partnership but should be providing an independent objective view of what needs to be done to improve the quality and cost effectiveness of services provided to local people.

#### **Role of the Lead**

In relation to the Theme Board which the Overview and Scrutiny Committee Member is Lead the Member has a role to:

- Chair “task and finish” reviews on topics which fall under the Theme.
- Build a strong working relationship with all members of the board, being fair and open with all partners and agencies being treated equally.
- Promote the role of Overview and Scrutiny within the membership of the board;
- Attend the quarterly board meetings as appropriate;
- Have an overview of the Local Area Agreements which the board is leading on, their performance, and action which the board is proposing to take with regards to exception reporting;
- Feed back to the Overview and Scrutiny Committee on:
  - areas where scrutiny could add value;
  - key issues arising within the board’s remit which the committee should be made aware;
- Carry out scrutiny so that it is able to contribute evidence to the Comprehensive Area Assessment process and use the Council’s CAA Self Assessment, the Sustainable Community Strategy priorities and performance indicators to identify potential areas for review;

In relation to Budget Scrutiny the Lead should consider:

- Whether the budget proposals sufficiently reflect the priorities of the Theme Board; and
- What impact any efficiencies may have on the delivery of priorities of the Theme Board

The role of Scrutiny Theme Leads is **not** in duplicating Cabinet or shadow roles and responsibilities.

**Appendix C**

**SUGGESTIONS FOR IN-DEPTH SCRUTINY REVIEWS – ALIGNED TO HSP THEME BOARD**

<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
Children's Trust	Councillor Newton	<p><b>1. How well is the transition of young people with assessed needs from services delivered by Children's service to adult services made?</b></p> <p>2. Review the Child and Adolescent Mental Health services (CAMHS)</p> <p>3. What is/can be done to increase the stability of placements of Looked After Children and what steps are taken to secure permanent placements?</p>	<p>Healthier people with a better quality of life</p> <p>Healthier people with a better quality of life</p> <p>Be people and customer focussed</p>	<p>This will provide evidence as to how smooth the transition is from one service to another.</p> <p>Could provide input into the further development and commissioning of services to improve child and adolescent mental health</p> <p>A review will provide valuable evidence on what we are doing in this key area underpinning themes of 'inequality' and 'people whose circumstances make them vulnerable'</p>
Well-being	Councillor Adamou	<p><b>1. What can be done to improve the support given to carers?</b></p>	<p>Economic vitality and prosperity shared by all</p>	<p>This will provide evidence about an important strand of the services provided by the Partnership.</p>

<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
	(Councillor Bull will lead a review in this area)  (Councillor Winskill will lead a review in this area)	<b>2. What actions are/can be taken to improve sexual health in teenagers?</b>  <b>3 .What actions are being taken to improve screening services? e.g. breast cancer.</b>	Healthier people with a better quality of life  Healthier people with a better quality of life	This review would focus on what could be done to reduce the levels of sexually transmitted diseases in teenagers, what steps are being taken to reduce teenage pregnancies and GUM access  Looking at the breast screening at present taking place and the action being taken to improve this service and reduce the risks associated with it should demonstrate that the service is and will continue to improve
Enterprise	Councillor Adje	1. To look at the way the Haringey Guarantee is operating	Economic vitality and prosperity shared by all	Scrutinising this initiative to support residents that suffer from long term worklessness and multiple barriers to employees will illustrate how the Council are working with public, private and third sector providers to reduce

<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
		2. To look at the support given to small businesses and how business grants are allocated in the current financial climate	Economic vitality and prosperity shared by all	unemployment in Haringey.  Will identify what the council is doing to help struggling small businesses hit by recession.
Better Places	Councillor Mallett	1. What actions are being taken/considered to encourage sustainable travel and to reduce traffic congestion?  2. How well are we protecting the natural environment?	An environmentally sustainable future  An environmentally sustainable future	It will demonstrate that the Council are involving the community to take action to reduce carbon emissions and reduce traffic congestion.  It can show that the Council are taking this matter seriously with a number of well thought out initiatives.
Safer Communities	Councillor Aitken	1. What can/is being done to reduce youth crime? E.g. youth services.	Be safer for all	This scrutiny would provide the assessor with evidence about some of the things being done to make neighbourhoods safer and look at activities



<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
		<p><b>2. What is/can be done to improve partnership working between organisations supporting the victims of crime? e.g. victim support, hearthstone, safer neighbourhood teams, community health teams</b></p> <p>3. What actions are/can be taken to improve the perception of Haringey as a safe place</p>	<p><b>Be Safer for All</b></p> <p>Be safer for all</p>	<p>available to youths in Haringey.</p> <p><b>This will provide evidence of the way statutory and voluntary services combine to deliver joined up services</b></p> <p>This scrutiny would provide evidence about initiatives being undertaken to increase the perception of Haringey as safe and provide reassurance to residents.</p>
Integrated Housing	Councillor Winskill	<p>1.What is being done to increase the supply of affordable houses in the Borough?</p> <p><b>2. To look at the effectiveness of the Move On strategy</b></p>	<p>People at the heart of change</p> <p><b>People and Customer focussed</b></p>	<p>It will provide evidence of what is being done and what it is proposed to do.</p> <p><b>Provide evidence of what is being done to free properties that are under occupied.</b></p>

<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
		3. Review Concierge services	People and Customer focussed	

<u>HSP Theme Board</u>	<u>Lead Councillor</u>	<u>Topic for Scrutiny</u>	<u>Sustainable Community Strategy Outcome</u>	<u>How review could contribute evidence for CAA</u>
Cross cutting	(Councillor Bull will lead a review in this area )	<p><b>1.To look at the actions taken to consult hard to reach people and involve them in determining service provision.</b></p> <p>2.What is being done to draw on the strength of the voluntary and community sector?</p>	<p><b>People at the heart of change</b></p> <p>Be people and customer focussed</p>	<p><b>It can help demonstrate how well the council and its partners understand the needs of marginalised groups.</b></p> <p>This review would provide evidence of how the Council and partners are reaching out to involve the 3<sup>rd</sup> sector in the delivery of local service.</p>



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